

Major Issues

- **Future Security Environment**
 - Complex, Cluttered, Congested, Compression, Convergence
 - Asymmetry, nontemplatable, and hybrid threats
- **Role of Doctrine—the basis for adaptation**
 - Comprehensive approaches
 - New Principles of War??? Understanding
 - Education and Training
- **Smart Power and Legitimacy**
 - Not a constraint—source of authority and strength
 - Part of Battle of Narratives
- **Impacts of Technology**
 - Convergence of Bio, Nano, Info and Cyber
 - Robotics and Human Performance Enhancement
 - Relevance and Comparative/Enduring Advantage over hubris
- **Security Cooperation Impacts**
- **Post Heroic Warfare—no casualties**
 - Continued demand for professionals and heroes

Doctrine/Posture: Four Competing Alternatives

- **Crusaders: Focused on Failed States**
- **Conservatives: Existential/conventional threats**
- **Full Spectrum Operations: Adaptability**
- **Division of Labor: Specialization**