The OSCE Secretariat bears no responsibility for the content of this document and circulates it without altering its content. The distribution by OSCE Conference Services of this document is without prejudice to OSCE decisions, as set out in documents agreed by OSCE participating States.

EEF.NGO/5/19 30 May 2019

**ENGLISH** only





# OSCE Energy and Environmental Forum Multi stakeholder Co-operation for the future of electricity

Phillip Harris, Chairman, President CEO of PJM, Retired

Bratislava, Slovakia May 27, 2019





## Electric markets provide Reliable electricity at least cost

- These markets are DESIGNED markets, they did not emerge from unorganized market place economics
- They were DESIGNED in political/regulatory processes because electricity is an essential service and because of its unique technical properties.
- Good market DESIGN is crucial, because a design error or a technical mistake can result in extremely costly unintended consequences
- Good market DESIGN means, not only the market rules and expert planning, but good governance by all the parties to engender confidence
- Good market DESIGN is not static. Changes in technology, public policy and lessons learned need to be continuously evaluated and incorporated appropriately.





### **Good Market Design Objectives**

- Short run efficiency. That is, making the best use of existing resources
- Long -run efficiency. The design should encourage the proper incentives for long -run investment including new market entrants and technological innovation.
- · Electric market DESIGNS are complex.
  - in the short run every second, supply and demand must balance.
     Thousands of resource and network constraints must be satisfied while the market sends the right price signals to motivate efficient generation each and every moment.
  - the long run efficiency has proven to be the most challenging objective. It is necessary to provide the right price signals while ensuring reliability and political objectives are achieved by the long run investments.





## Markets work and its worth the effort, over 20 years of history has shown that electric markets

- 1. Promote more reliable electric grids at least cost
- 2. Markets drive investment without consumer risk
- 3. Markets improve generator performance
- 4. Markets have driven lower emissions
- 5. Markets support the economy
- 6. Markets adapt and solutions are forthcoming

4



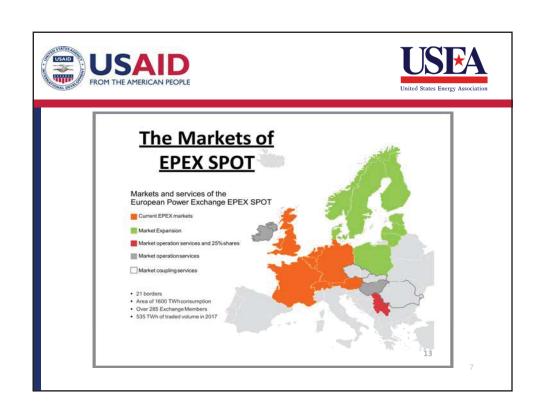


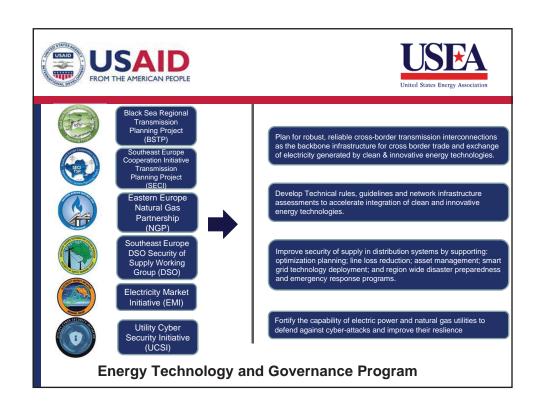


## Two alternate electric market designs have emerged

- Integrated Market designs, where the system operator centrally optimizes the scheduling and dispatch of resources as well as centralized planning. Billing and settlement of transactions is through traditional billing mechanisms
  - US, Canada, Singapore, China, Australia
- Exchange Based Market, in which each country maintains operational control and dispatch while Power Exchanges trade day ahead and throughout the day at prices that clear the market absent central optimization. Typically Billing and settlements is through a Clearing function.
  - Europe

6









#### Stakeholder involvement is crucial to success.

- To achieve success its necessary for the market to be trustworthy, fair with equal treatment and open access with a high degree of transparency.
- the governance structure should ensure representation of all stakeholders.
- market rules and their development should be publicly available
- Market data should be available in real time and periodically reviewed by regulators and appropriate monitoring authorities.
- Markets must evolve and because they are Designed the governance structure needs processes and methods to achieve consensus on the next steps.

9