

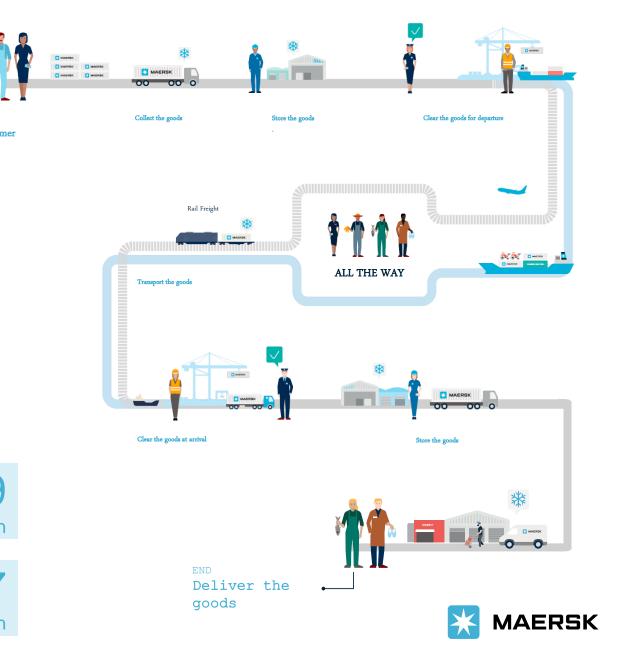
Connecting and simplifying global supply chains

A.P. Moller - Maersk enables its customers to trade and grow by transporting goods anywhere.

Maersk works to provide customers with a simple end-to-end offering of products and services, seamless customer engagement and a superior endto-end delivery network, taking the complexity out of global supply chains.

Employees 83,512 2019 Revenue 38.9
USD bn

Present in 130+
Countries USD bn



Staying relevant in a changing world

2050

is cut-off date for a carbonneutral economy

IPCC,

600

600 million jobs are needed in developing countries alone to keep up with current population growth estimates

World Bank,

72%

of our customers seriously consider sustainability in managing their supply chains 2018 customer survey

Maersk's commitment to sustainability

- Ensure safe, responsible and transparent business practices
- Work systematically to reduce negative impacts and enhance positive impacts on people, society and environment
- Engage with stakeholders in an upright and transparent manner

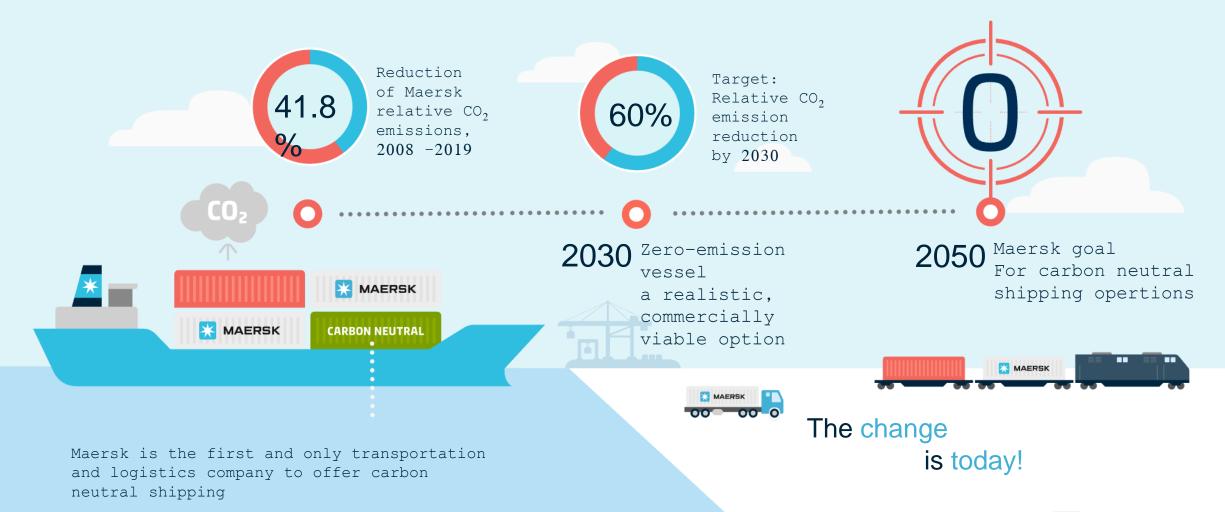
• Take action through our business and in rt of the solution to global t challenges





Working towards

carbon-neutral shipping





Open and inclusive trade



137,000

Trade has enabled an average of 137,000 people to lift themselves out of poverty every $day ^{\text{Pinker}} f^2$ or the past 25 years



Reducing logistics barriers to trade could increase GDP by nearly 5%, adding millions of miobs to the global economy



Small businesses account for 2/3of all jobs, but pay twice as much for logistics compared to warmge companies



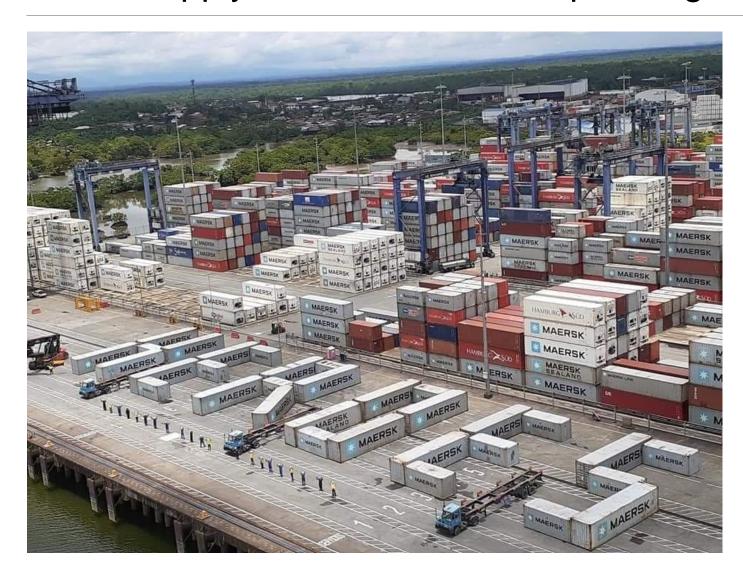








Global supply chains have held-up during COVID 19



People
Flexibility
Digital
connectivity



Uptake of digital tools has accelerated





