ENGLISH only

## Speaking notes Major-general Mart de Kruif.

These speaking notes consist of three main topics, starting with a brief description of the current strategic environment in which military effects contribute to an overall campaign plan. This will be followed by a more specific focus on the operational level op military operations as part of a counterinsurgency, finalized by a brief description of the main consequences of all these developments for the development, doctrine and leadership for the Royal Netherlands Army.

Item one. The strategic environment. Main topics to bed addressed are:

- Counterinsurgency (COIN) is a historical perspective
- The strategic environment in which COIN is conducted.
- An elaboration on the Comprehensive Approach (CA)
- Asymmetric warfare and its link with irregular operations
- Coalitions.

Item two. Military operations at the operational level.

- Planning
- Interoperability
- COIN in time
- Leadership
- Strategic Communication (stratcom)

Item three. Consequences for the Royal Netherlands Army.

- Training
- Cultural Awareness
- Leadership
- Technology versus Human resources.