OSCE High-Level Military Doctrine Seminar Session 4 - Issues/Lessons Identified and Future Objectives Mr. Francis C. Hoffman Senior Director, Naval Capabilities and Readiness Department of the Navy, USA FSC.MDS/32/11 25 May 2011

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Major Issues

- · Future Security Environment
 - Complex, Cluttered, Congested, Compression, Convergence
 - Asymmetry, nontemplatable, and hybrid threats
- Role of Doctrine—the basis for adaptation
 - Comprehensive approaches
 - New Principles of War??? Understanding
 - Education and Training
- Smart Power and Legitimacy
 - Not a constraint—source of authority and strength
 - Part of Battle of Narratives
- Impacts of Technology
 - Convergence of Bio, Nano, Info and Cyber
 - Robotics and Human Performance Enhancement
 - Relevance and Comparative/Enduring Advantage over hubris
- Security Cooperation Impacts
- · Post Heroic Warfare—no casualties
 - Continued demand for professionals and heroes

Doctrine/Posture: Four Competing Alternatives

- Crusaders: Focused on Failed States
- Conservatives: Existential/conventional threats
- Full Spectrum Operations: Adaptability
- Division of Labor: Specialization